



2025- 2026



OPERATIONAL PLAN

1 July 2025 – 30 June 2026

V3.0_March 2025

Contents

INTRODUCTION.....	1
HISTORY	2
AIMS AND OBJECTIVES.....	3
STAKEHOLDERS.....	4
PROGRAM FUNDING AND FORECAST EXPENDITURE 2023-2024	5
PROGRAM DETAILS AND OUTCOME STATEMENTS.....	9
OPERATIONAL PLAN TIMELINE.....	12
TARGET SPECIES BAITING CALENDER	12
COMMUNITY ENGAGEMENT	13

INTRODUCTION

The CWBA is a Recognised Biosecurity Group and has a key role in assisting landholders to control declared pests in the area of management. This area is currently defined as the Shires of Dalwallinu, Koorda, Morawa and Perenjori which encompasses a full area of 21,901 square kilometres.

The CWBA encourages landholder and Shire involvement in a broad scale, coordinated approach for effective pest control, targeting wild dogs, red foxes, European rabbits, Feral Pigs and Emu as well as other declared pests seen as a priority for the community, which in 2025/26 will see a coordinated landscape scale Emu control program included if the season requires.

The CWBA successfully implemented its first Declared Pest Rate in 2018-2019. The funds raised through the DPR are matched dollar for dollar by the WA State Government. DPA funds can only be spent within the area they are collected and on declared pests prioritised by the community.

The CWBA request the Minister for Agriculture and Food to approve a Declared Pest Rate (DPR) in the Shires of Dalwallinu, Koorda, Morawa and Perenjori for 2025-2026 of:

The CWBA requested the Minister for Agriculture and Food to approve an ad valorem rate Declared Pest Rate for 2025-2026 of 0.04032 cents in the dollar on the unimproved value of freehold land in the local government districts of Dalwallinu, Koorda, Morawa and Perenjori, that is no less than 100 hectares in area with a minimum rates payable amount of \$91.00.

This Operational Plan identifies how the funds will be spent. This system will provide our communities with guaranteed annual funds and sustainability to address priority pests using current best practice management techniques.

This Operational Plan details the organisations activities including the budget considerations. This plan will link to the CWBA pest management plans or state or national pest management plans which further detail best practice management of these declared pests.

The CWBA will continue to assist landholders in the control of these declared pests using funding by the Declared Pest Rate in 2025-2026 to the best of its abilities with the resources available to our organisation.

HISTORY

The CWBA is a Recognised Biosecurity Group (RBG) and has a key role in assisting landholders to control declared pests in the area of management. It was formed in 2017 from the previous Central Wheatbelt Declared Species Group (CWDSG) servicing the Shires of Koorda, Dalwallinu and Perenjori. The CWDSG was formed by local landholders in 2012 in response to escalating Wild Dog attacks on livestock in the area. Bait racks were formed to target the worst affected areas. The Shire of Morawa joined the CWBA in 2017.

The group managed to obtain funding and since then has worked hard with this funding to contract Licenced Pest Management Technicians (LPMTs) to work on affected farms, pastoral land and crown land night and day to reduce stock attacks and losses. CWBA also runs bait days to produce free 1080 meat baits for landholders as well as funding free rabbit bait mixing days to combat the feral pests which affect our land and livelihood.

The CWBA encourages landholder, government and industry involvement in a broadscale, coordinated approach for effective pest control targeting Wild Dogs, Foxes, European Rabbits and Feral Pigs as well as other declared pests seen as a priority for the group as advocated for by the community.

A Declared Pest Rate was first considered by the Association in 2016 as a mechanism to provide guaranteed annual funds and sustainability to address priority pests using proven and up to date management techniques. The Board undertook a process of consultation, deliberation, modelling and a rationale between considering implementing a flat rate versus an ad valorem rate and as they saw it chose ad valorem as the most fair and equitable rating model for implementing a DPR in the Central Wheatbelt Biosecurity Association at this point in time. This is reviewed, members consulted and modelled annually by the Board of Management.

AIMS AND OBJECTIVES

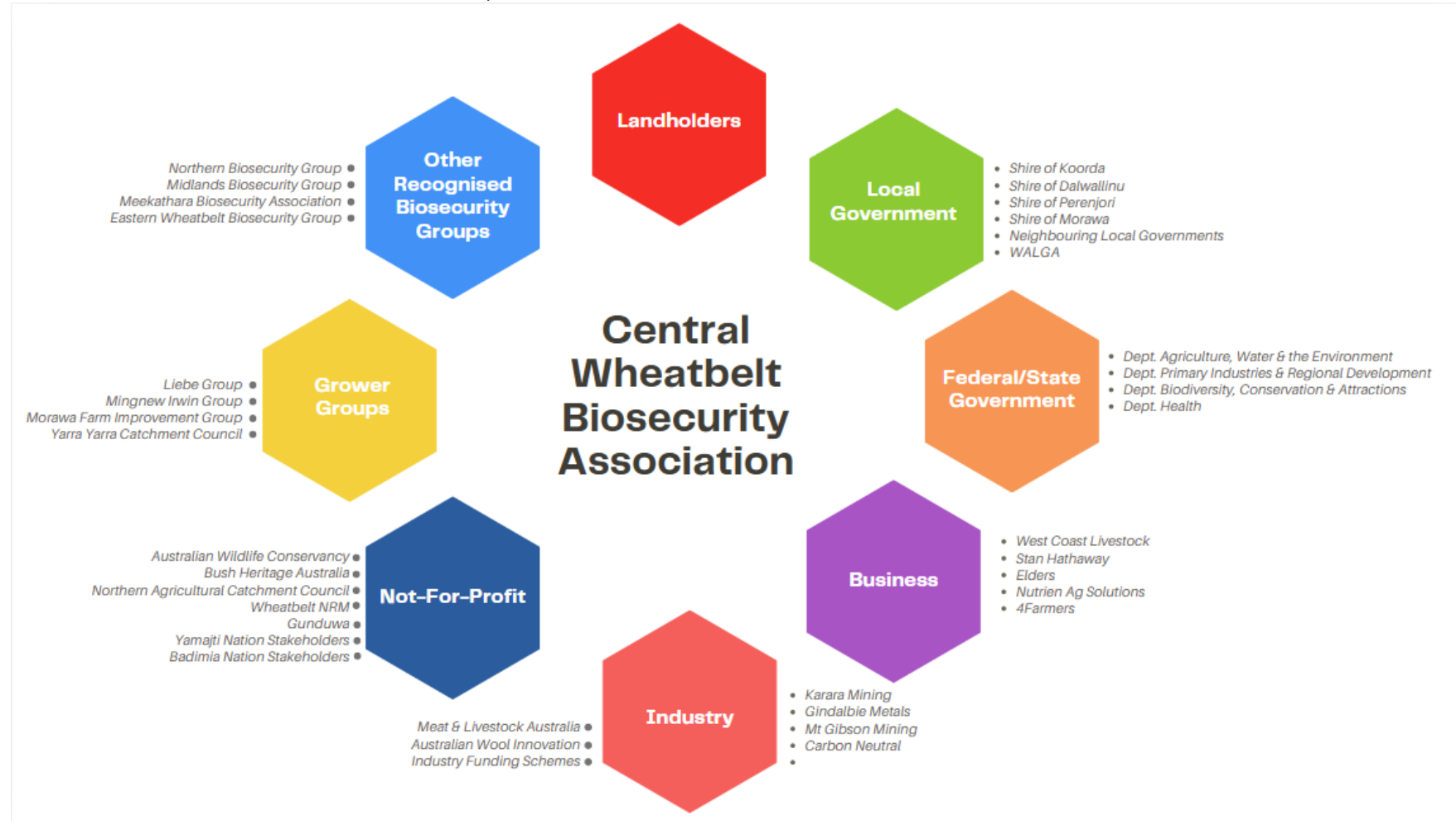
The [Strategic Plan](#) (the Plan) for the Central Wheatbelt Biosecurity Association Inc (CWBA) identifies the strategic directions of the CWBA over the coming three years to direct the management of declared pests in the Shires of Dalwallinu, Koorda, Morawa and Perenjori. It's based on identified needs of stakeholders and payers of the Declared Pest Rate (DPR) and aligns with a range of industry and strategic plans. The plan provides guidance for the on-ground operations of the group, as contained in its annual Operational Plan.

The aims and objectives of the CWBA cover three core themes of Management, Engagement and Collaboration and Measurement; they are:

1. Develop, implement proactive strategies and report on the progress of reducing the effects of declared pests including but not limited to wild dogs, feral pigs, rabbits and foxes.
2. To increase stakeholder participation and encourage landholders and the wider community to adopt sound biosecurity practices and provide members with a forum to exchange information, advice and assistance where appropriate.
3. To implement best practice declared pest management on private and public lands in the area of management
4. The CWBA would welcome the opportunity to support declared pest management in adjacent shires and consider for inclusion in the CWBA specified area of control (or management) with other shires in the future allowing CWBA coordinated pest control over a broader area.
5. Grow and engage management strategies to minimise future impacts on landholder properties.
6. Apply best practice management on private and public lands.
7. Boost landholder participation, both private and public.
8. Observe, assess, and report on the progress concerning the reduction of impacts.
9. Deliver practical and encouraging community consultation to broaden stakeholder awareness.

STAKEHOLDERS

Engaged stakeholders are crucial to the successful implementation of the CWBA Strategic and Operational Plans. The CWBA recognise that stakeholders may not all have the same objectives for Declared Pest management, but landholder/land manager obligations must be met as stated under the BAM Act and the CWBA are keen to work with individual stakeholders to manage expectations and meet its objectives. Identified stakeholders of the CWBA include, but are not limited to:



PROGRAM FUNDING AND FORECAST EXPENDITURE 2025-2026

The table/s below outlines the anticipated income and proposed program expenditure that the CWBA will implement, and the funds required as of 2025-2026 financial year in line with DPIRD reporting requirements.

INCOME	DETAIL / NOTES	DPA/DPR	Other Sources
Rate revenue		100,000.00	
Govt matching		300,079.00	
Additional DPA		-	
Reserve fund			
Interest		120.00	60.00
Allocated Unspent DPA Funds	Estimated only. TBC at a later point	249,656.07	
Unallocated Unspent DPA Funds	Unknown at this point in time	TBC	
Total DPADPR		\$ 649,855.07	
DPIRD			-
Royalties for Regions	R4R Wild Dog Grant		62,500.00
Carryover	CWBA Inc. funds carry over from past Local Government contributions.		129,318.31
	Grants		704.17
Total Other sources			\$ 192,582.48
Total Funds Available			\$ 842,437.55

EXPENDITURE		DPAD/PR	Other Sources
Program 1: Wild Dogs & Foxes			
LPMT Contractors		209,000.00	62,500.00
LPMT Coordinator		6,000.00	-
Aerial Baiting		40,000.00	
Bait Manufacture		30,600.00	
Poisons & Traps		5,250.00	
Monitoring		12,000.00	
RCP Permits		375.00	
Total Program 1		\$ 303,225.00	\$ 62,500.00
Program 2: Feral Pigs			
LPMT Contractors		40,000.00	
Aerial Shooting		30,000.00	-
Other control activities		20,000.00	
RCP Permits		750.00	
Total Program 2		\$ 90,750.00	\$ -
Program 3: European Rabbit			
LPMT Contractors		4,950.00	
Bait Manufacture		10,000.00	
RCP Permits		375.00	
Total Program 3		\$ 15,325.00	\$ -
Program 4: Community Engagement			
Communication & Community Engagement Activities	Workshops, Field days, Surveys, Partnership, Letters to Ratepayers	6,300.00	-
Training		500.00	-
Materials	Website	1,470.00	
Equipment	Signage	2,000.00	
Consultation for operational plan (DPR)		1,600.00	
Total Program 4		\$ 11,870.00	\$ -

Program 5: Governance & Administration			
Executive Officer		62,400.00	-
Travel & Accommodation		10,920.00	
Superannuation		7,488.00	-
Meeting costs		3,000.00	-
Professional		7,894.00	-
Insurance		12,000.00	
Board Development, Training & Sitting Fees			
Overheads		3,528.00	-
Total Program 5		\$ 107,230.00	\$ -
Program 6: Emu			
Contractors/Culling Program		\$ 20,000.00	
Total Program 6		\$ 20,000.00	
Total Cost of Programs		\$ 548,400.00	\$ 62,500.00
Total Expenditure			\$ 610,900.00
OUTCOME	Anticipated committed unspent funds Q1 2026/2027*		\$ 101,515.07
*unknown at this point in time due to Q2 DPA Statements not having November & December 2024 data.			

Notes to Funding Program and Forecast Expenditure:

1. DPIRD have provided the CWBA with the following modelling for the 2025-2026 DPR.

2025-2026 – DPR Modelling

Raise \$300,079 through the DPR *0.04032 cents in the dollar on the unimproved value, on land in the local government districts of Dalwallinu, Koorda, Morawa and Perenjori, that is:*

- *identified as freehold on the rural valuation roll maintained under the Valuation of Land Act 1978; and*
- *no less than 100 hectares in area; and*
- *a minimum of \$91 per VEN.*

2025/26 Rates: 0.04032 cents-in-the-\$

LGA	Revenue
DALWALLINU	126,711
KOORDA	42,427
MORAWA	52,662
PERENJORI	78,278
Total	300,079

There is decrease of 11.77% on 2024/25 rate. This is due to an increase on unimproved land values in 2024.

As noted above these numbers are preliminary and indicative.

2. Allocated unspent funds, Unallocated unspent funds and anticipated committed unspent funds for Q1 2026/2027 are unknown at this point in time as Declared Pest Account Statements for Q2 are not available.

PROGRAM DETAILS AND OUTCOME STATEMENTS

The tables below outline the program details and outcomes for each of the Declared Pest species.

Program 1 – Wild Dogs & Foxes		
Outcome: <ul style="list-style-type: none"> Reduce Wild Dog and Fox numbers to reduce stock loss. 		
Actions	Input	Success/Measurement
1. Aerial Baiting Program	<ul style="list-style-type: none"> 2 days helicopter & LPMT services 5,000 Dried Meat Baits. 	5,000 baits laid in identified hard to access areas.
2. Community Wild Dog Bait Rack Program.	<ul style="list-style-type: none"> LPMT time 50,000 Dried Meat Baits 	2 Bait Rack Activities (March/April & September) 50,000 Dried Meat Baits made and laid. Increase in productivity in livestock stakeholder's business.
3. Poisons & Traps	<ul style="list-style-type: none"> 50 Traps 1080 Poison Strychnine 	Traps and Poisons purchased
4. LPMT Coordinator	<ul style="list-style-type: none"> Coordinator 	LPMT Coordinator engaged.
5. LPMTs Contracted for on-ground works.	<ul style="list-style-type: none"> Approx. 330 LPMT days. 	LPMTs contracted and days worked.
6. RCP Permits	<ul style="list-style-type: none"> Approx. 10 RCP Permits/Amendments 	No. of successful valid RCP Permits

Program 2 – Feral Pigs		
Outcome: <ul style="list-style-type: none"> Reduce livestock, pasture, crop and remnant vegetation damage caused by Feral Pigs. 		
Actions	Input	Success/Measurement
1. Coordinated Feral Pig Control Group	<ul style="list-style-type: none"> Local Coordinator 	No. landholders participate Landholder feedback from affected areas.
2. Coordinated Control Program	<ul style="list-style-type: none"> LPMT Time Grain Poison (1080 One Shot Bait) Traps Cameras 	No. Feral Pigs poisoned. No. Feral Pigs trapped. No. landholders participate Landholder feedback from affected areas.
3. Coordinated Aerial Cull	<ul style="list-style-type: none"> Hire of accredited helicopter, pilot and shooter. 	No. Feral Pigs shot.
4. RCP Permits	<ul style="list-style-type: none"> Approx. 6 RCP Permits/Amendments 	No. of successful valid RCP Permits

Program 3 – European Rabbit		
Outcome: <ul style="list-style-type: none"> Reduce livestock, pasture, crop and remnant vegetation damage caused by European Rabbits. 		
Actions	Input (Money/HR Required)	Success/Measurement
Community Rabbit Baiting Program	<ul style="list-style-type: none"> LPMT Time Grain Poison (1080 One Shot Bait) 	No. landholders participate Km Bait laid Reduction in damage caused by rabbits.
RCP Permits	<ul style="list-style-type: none"> Approx. 6 RCP Permits/Amendments 	No. of successful valid RCP Permits

Program 4 – Community Engagement		
Outcome: <ul style="list-style-type: none"> Undertake targeted stakeholder consultation re: DPR Encourage a “best practice” approach to management and control of Declared Pests. 		
Actions	Input (Money/HR Required)	Success/Measurement
Consult and communicate with community about the DPR.	<ul style="list-style-type: none"> Brochure/Flyer/Letter Website Social Media Information Address Stakeholder Meetings Local Paper adverts/articles Survey 	DPR is supported across the four shires.
Provide members with information and a mechanism to exchange information, advice and assistance where appropriate.	<ul style="list-style-type: none"> Quarterly Newsletter Workshops/Training Website Social Media 	Target species are controlled humanely. Landholders control pests on own land. Increase in participation

Program 5 – Governance & Administration		
Outcome: <ul style="list-style-type: none"> Good organisational reporting and financial governance are achieved. 		
Actions	Input (Money/HR Required)	Success/Measurement
Administration and leadership are provided.	<ul style="list-style-type: none"> Executive Officer Directors 3 Board of Management meetings. 	Good organisational governance.
Collect usable data.	<ul style="list-style-type: none"> Feral Scan 	Consistent and accurate data is gathered and used for decision making
Meet all reporting requirements and financial obligations.	<ul style="list-style-type: none"> Annual Report produced. Bookkeeper Financial Reporting and Audit completed. 	Transparent and accountable reporting documentation.

Program 6 – Emu		
Outcome: <ul style="list-style-type: none"> Reduce impacts to pasture, crop and infrastructure damage inside the State Barrier Fence caused by Emu (<i>Dromaius novaehollandiae</i>) if the season requires. 		
Actions	Input (Money/HR Required)	Success/Measurement
Community Culling Program	<ul style="list-style-type: none"> EO/Coordinator Time Hire of accredited helicopter, pilot and shooter. 	Landholder survey to determine current impact and required response. No. landholders participate Reduction in damage caused by Emus.
Permits	<ul style="list-style-type: none"> Approx. 10 -20 Permits to take Fauna 	No. of successful Permits from DBCA

OPERATIONAL PLAN TIMELINE

MONTH	PLANNED ACTIVITY	SUCCESS/MEASUREMENT
July 2025	Financial Audit	Audit successfully completed.
July 2025	CWBA Board of Management Meeting.	
August 2025	Coordinated Feral Pig Control Cull	No. Feral Pigs Shot
September 2025	Community Wild Dog Bait Rack Program	No. Baits Made and No. landholders participated.
September 2025	Wild Dog Aerial Baiting Program	No. Baits laid
October 2025	CWBA Annual General Meeting and Board of Management Meeting	Annual Report tabled. No. attendees, feedback received.
November 2025	Coordinated Feral Pig Control Cull	No. Feral Pigs Shot
February 2026	CWBA LPMT Meeting	LPMTs attend.
February 2026	CWBA Board of Management Meeting	
February 2026	Community Rabbit Baiting Program	No. landholders participate. Kms Bait laid
February 2026	Community Feral Pig Control Program	No. landholders participate. Kms/No. Bait laid
March – April 2026	Community Wild Dog Bait Rack Program	No. Baits made No. landholders participate
March 2026	Coordinated Feral Pig Control Cull	No. Feral Pigs Shot
April 2026	CWBA Board of Management Meeting	
June 2026	CWBA LPMT Meeting	LPMTs attend.

TARGET SPECIES KEY CONTROL PERIODS CALENDER

June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May
Winter			Spring			Summer			Autumn		
Community Control Program											
			Emu & Wild Dog		Feral Pig			Feral Pig & Rabbit	Feral Pig	Wild Dog	

COMMUNITY ENGAGEMENT

The CWBA will undertake community engagement as both a process and an outcome to guide decision making, relationship development and capacity building.

As a part of the operational plan we will undertake a range of consultation, information, participation, collaboration and empowerment of its stakeholders. To answer the following questions:

Has the community had an opportunity to provide input into the plan?

Are we providing the services the community needs?

Is the community well connected and involved with the organisation?

How does the community feel about us?

Has the community changed its behaviour?

We have identified some key community engagement opportunities for 2024-2025 as well as a range of annual and on-going community engagement strategy products that are available to the organisation to assist us to continually answer the above questions.

Summary of 2024-2025 Key Community Engagement Opportunities

MONTH	PLANNED ACTIVITY	MEDIUM	SUCCESS/MEASUREMENT
All Year Round	CWBA Facebook Group (all year round)	Social Media	No. Members Engagement
August 2025 – September 2025	Attend identified Spring Field Day events within the region.	Presence/Stand	Inform
		Presence/Stand	Inform
September 2025	Community Wild Dog Bait Rack Program, CWBA Wild Dog Plan	Liebe Newsletter, Local Papers, Email, Social Media	Participation & Empowerment– No. landholders.
	Liebe Spring Field Day - min. Brochure available.	Presence/Stand	Inform
October 2025	CWBA Annual General Meeting	Meeting	Inform -
	CWBA Newsletter.	Members, Social Media, Local Papers	Inform – distribution, % open rate.
February 2026	Community Rabbit Baiting Program	Liebe Newsletter, Local Papers, Email, Social Media	Participation & Empowerment – No. landholders.
	CWBA Newsletter.	Members, Social Media, Local Papers	Inform – distribution, % open rate.
March 2026	Community Feral Pig Control Program	Mingenew-Irwin Group, Local Papers, Email, Social Media	Participation & Empowerment – No. landholders.
	CWBA Newsletter.	Members, Social Media, Local Papers	Inform – distribution, % open rate.
	Letters to Ratepayers – DPR, Operational Plan and CWBA Wild Dog Plan.	Mail Out	Consult – No. responses/feedback.
April 2026	Community Wild Dog Bait Rack Program, CWBA Wild Dog Plan	Liebe Newsletter, Local Papers, Email, Social Media	Participation & Empowerment– No. landholders.
	DPR Notices in local papers	Local Papers, Email, Social Media	Inform & consult - No. responses/feedback.
June 2026	CWBA Newsletter	Members, Social Media, Local Papers	Inform – distribution, % open rate.

CWBA Communications and Engagement Strategy Products 2024-2025

#	Goal	Type*	Stakeholder/Target	Resources Needed	Timeline	Responsibility
1	Website Current and up to date website www.cwba.org.au	Inform	General Public/ Wider Community	Website	6 months	Executive Officer
2	Facebook Page Engage with and inform the community through Social Media	Inform	General Public/ Wider Community	Facebook	As identified appropriate	Executive Officer
3	Facebook Group Involve and inform the community through Social Media using a private group.	Involve	CWBA Stakeholders	Facebook	As identified appropriate	Executive Officer with support from DPIRD
4	Presentations Presentation to Local Governments and Community Groups as requested.	Inform	CWBA Stakeholders	Executive Officer	Annually	Executive Officer with support from DPIRD
5	Information Flyer Current flyer and/or a poster to be used for field days and advertised at local shops for group key messages and contact details	Inform	Advertising for Events for anyone in the community/ area of management	Executive Officer, printing supplies	6 months	Executive Officer

#	Goal	Type*	Stakeholder/Target	Resources Needed	Timeline	Responsibility
6	Pull Up Banner Pull Up CWBA banner made available for use in all communities.	Inform	Advertising for Events for anyone in the community/ area of management	One banner per each Shire	6 months	Executive Officer
7	Bait Rack Days Use Bait Rack Activities/Days as a way of receiving feedback from the community and to consult with the community and encourage group cohesion	Consult	Landholders who attend the bait rack days	Executive Officer to liaise with most appropriate personnel to attend - Rack Coordinators send information to those they have as attendees	On going - Twice Yearly	Executive Officer, Dogger Coordinator, Bait Rack Coordinator and Directors
8	Local Papers & E-News Quarterly E-news to stakeholders with current information and updates.	Inform	CWBA Stakeholders	Executive Officer	Quarterly	Executive Officer
9	Word of Mouth Word of mouth opportunity to consult with the community	Consult	Area of Management community	General conversation	On going	BoM Directors
10	Landholder Training Landholder training and workshops on pest management and control activities as requested by landholders.	Empower	Landholders	Facilitation and technical expertise as identified.	As identified	Executive Officer
11	Word of Mouth Board Directors are key messengers from each Shire/area as a key contact/messenger to distribute and receive information	Consult	Area of Management community	Board Directors	On going	BoM Directors
12	Survey Distribute a community survey for the group to establish a base line for future follow up	Consult	Wider Community and Area of Management Community	Executive Officer, email network, Survey Monkey	1 year	Executive Officer

#	Goal	Type*	Stakeholder/Target	Resources Needed	Timeline	Responsibility
13	Stakeholder Engagement Identify key stakeholders and identify opportunities to work within those groups	Consult	Wider Community and Area of Management Community, NACC, Liebe Group, NEFF, EWBG, MRBA	Executive Officer	On Going	Executive Officer
14	Species Management Plan Develop a strategic species management plan for the region with the community, review annually.	Involve/Participate	Area of Management community, DAFWA	Workshop in conjunction with DPIRD & community in key locations	1 year	Executive Officer
15	Partnership Opportunities Identify where partnerships could be made targeting key groups to leverage funds and good pest management outcomes	Collaborate	NACC, Liebe Group, Mingenew-Irwin Group, Meekatharra, Eastern Wheatbelt	Australia wide	1 year	Executive Officer

Communications and Engagement Strategy Type explanation

Inform – “provide information” – only a one-way conversation

At its core, ‘informing’ is the most elementary and simplest engagement goal. Informing goal communicates that you will provide the public with balanced and objective information to assist them with understanding the problem or issue you are focusing on, alternatives to addressing the problem or issue and/or solutions. Informing is generally one-way and primarily involves communicating information about an issue, decision, or process to citizens (DSE & DPI, 2013). A key to informing citizens is to provide them with the most balanced, impartial information as possible (DSE et al, 2013). The limiting characteristic of informing is that it generally does not allow for an exchange of ideas, discussion, dialogue or deliberation.

Consult – “seek feedback”

The second level of engagement is stakeholder consultation – in essence providing some mechanism to gather input on the issue, problem, or process you are concerned about.

Depending on the issue at hand, your objective(s) for this goal may be to elicit citizens’ or specific stakeholders’ opinions, perspectives, ideas, underlying values, solutions, or priorities. Regardless of your approach you should strive to gain as much feedback from local citizens and stakeholders as possible (DSE, 2013). Keys to obtaining strong community feedback consist of engaged listening, purposeful design, ensuring widely shared information and an understanding of the engagement process, its goals and limitations, and a clear demonstration of concern for what stakeholders have to say (DSE, 2013).

Involve “utilise feedback”

The third engagement goal in the public participation spectrum is involve. The goal to involve the public should reflect that you will work directly with the public throughout the process to ensure that public issues and concerns are consistently understood and considered. If you include involve as one of your engagement goals it will serve you well to demonstrate that the information gleaned through involving the public is understood and considered.

Collaborate “work with stakeholders” – everyone has input

The fourth level of engagement is to collaborate. Your goal for collaboration is to partner with the public in each aspect of the decision being considered including the development of alternatives and the identification of a preferred solution. If the decision making authority does not rest with the public it is important to ensure the public understands that the preferred solution identified through the engagement process may not be chosen.

At its core, collaboration refers to the engagement of stakeholders in order to create an environment conducive for solving complex issues with plausible solutions – and catalysing the contributions and assets of stakeholders into action. Collaboration involves purposeful dialogue and deliberation designed to stimulate ideas and implementation of agreed-upon community action and priorities.

Empower – “it’s in the community’s hands”

Empowerment is frequently seen as penultimate goal of an engagement effort. Empowerment refers to placing either the decision making authority or the responsibility for implementing a particular solution in the hands of stakeholders participating in the engagement process.